

STATE OF NEW HAMPSHIRE

Fee for Form LLC 1A: \$50.00
 Filing fee: \$35.00
 Total fees \$85.00
 Use black print or type.
 Leave 1" margins both sides.

Form No. LLC 1
 RSA 304-C:12

FILED

NOV 26 2001

**WILLIAM M. GARDNER
 NEW HAMPSHIRE
 SECRETARY OF STATE**

CERTIFICATE OF FORMATION
 NEW HAMPSHIRE LIMITED LIABILITY COMPANY

THE UNDERSIGNED, UNDER THE NEW HAMPSHIRE LIMITED LIABILITY COMPANY LAWS
 SUBMITS THE FOLLOWING CERTIFICATE OF FORMATION:

FIRST: The name of the limited liability company is
Susan B. Sirkman Investment Company, LLC

SECOND: The nature of the primary business or purposes are
To invest and reinvest in, purchase, develop, hold, and manage real and personal property, or either, including
securities and other investment properties of every kind and nature, and to engage in any other business or
activities incidental or related to the foregoing, and to engage in any activity for which limited liability
companies may be formed under the New Hampshire Limited Liability Company Laws.

THIRD: The name of the limited liability company's registered agent is
David M. Paul

and the **street address**, town/city (including zip code and post office box,
 if any) of its registered office is (agent's business address) _____

25 Page Lane, Hampstead, New Hampshire 03841

FOURTH: The latest date on which the limited liability company is to
 dissolve is none.

FIFTH: The management of the limited liability company is vested
 in a manager or managers.

Dated Nov. 20, 2001

Signature: *

Baynard Paul

Print or type name: Baynard Paul

Title: Manager

(Enter "manager" or "member")

* Must be signed by **manager**; if no manager, must be signed by a **member**.